

2021 Reserve Requests

Description	Balance to Reserve
Personnel Contingency	775,000
Plan Development	263,500
Special Projects - CAO	200,000
Training/Seminars/Conferences	178,000
Canada 150 and Beyond/Frostival/Major Events	137,500
Office/Serve Delivery Optimization Design	80,000
Buildings & Facilities Master Plan	60,500
Transportation Investigations & Design	55,000
Contract Services	36,750
Historic Garrison District	36,000
Park Plan Detailed Engineering Design	36,000
Recreation Equipment	27,750
Housing First Fund	26,900
Heritage Contract Services/Studies	26,000
Web Support	25,000
Military Compound	25,000
Cultural Programming	25,000
Lean Six Sigma Implementation Costs	24,250
Emergency Response Equipment	24,000
Fieldhouse Feasibility Study	23,500
Consulting Services	23,250
Marketing & Promotion	22,500
Management System Assessment	15,000
Environmental Leadership	12,000
Special Projects	11,000
HAZMAT Equipment	10,000
Cultural Programming	10,000
Council Advisory Committee Support	9,000
Foam	8,500
Public Relations	7,000
Fire Hose	6,000
Professional Services	5,000
Materials - Recreation	5,000
Bylaw Compliance Costs	3,700
	2,233,600
PAC Design	1,800,000
Officers Square Redevelopment	1,400,000
Related Party Reserves	559,028
Structural CIP and Cap Assets	500,000
Downtown Public Realm Upgrades	276,000
Park Plan Implementation	250,000
Corporate Energy Initiatives	250,000
General Equipment	166,000
Carleton Bridge Pier Abutment	150,000
Voice Data Radio Renewal	146,500
MRIF Reserve	125,140
Land Purchases	98,250
Prior year close outs	66,300
Jaws of Life	56,000

Parking Fee Collection Equipment	49,000
Vanier Composting Equipment	47,500
Vehicle Builds	40,000
Pickleball Courts	38,000
SharePoint Refresh	30,000
Playground	25,000
Arena Infrastructure Fee	25,000
Beach Volleyball	20,000
Arena Ice Plants	18,000
Fredericton Indoor Pool	5,350
Refillable Water Fountains	2,300
Various Roof Repairs	2,250
Emerald Ash Borer Action Plan	1,550
	6,147,168

8,380,768

W&S AVL Project	47,500
Barker St Phase	954,500
WLB WTP Building Upgrades	143,000
Water Distribution System Study	150,000
Sanitary Sewer Collection System Study	150,000
Well Regeneration	31,000
Prior Year Closeouts	101,000
Land Account (Bank)	50,000
	1,627,000

EXPLANATION
Unsettled Contracts
Planning Division Documents
VSM and other special projects
Delays due to COVID for Mandatory PD
Canada Cup Curling
Office Optimization
Ongoing Asset Management Study
Design work in 2022
Curb Cuts - 98 Douglas Avenue
Business operations in Garrison
Park Design Work for 2021
Connaught St School/Fountain for AWSP
Water & Sewer Installation @ Microsites
To continue Heritage Designation Studies
Web Project
Ongoing reserve for Tourism Development
Ongoing programming work
VSM/Training costs
Delay in tender
Completion of Plan
Planning Studies & Other Projects
Economic Initiatives
Corporate Framework
To supplement 2022 work
Economic Initiatives
To continue with HAZMAT Equipment
Ongoing Cultural Initiatives
Building Permits - Affordable Housing
Delay in purchase
Delay in plans due to COVID
Delay in purchase due to covid
Alert Fredericton Support
Crokicurl in early 2022
Legal Costs (unsightly premises) reserve
Design work in 2022
Balance to supplement 2018-2020
To reserve for Surplus from related parties
City Hall Retrofit
Victoria Circle/Carleton St/other
To supplement 2022 work
Ongoing Reserve
Fleet builds
Delay in design/construction
Replacement Reserve for when required
Replacement Reserve required per MRIF
Land purchases for road work
Various road work projects
Delay in tender

