

**COUNCIL-IN-COMMITTEE
OPEN BUDGET MEETING**

**COMITÉ PLÉNIER
SÉANCE BUDGÉTAIRE OUVERTE AU PUBLIC**

Date: **Monday, October 24, 2022, 6:30 p.m.**
Location: **Council Chamber and Via Web Conferencing**

Date : **le lundi, octobre 24, 2022, 18 h 30**
Endroit : **salle du conseil municipal et participation via conférence web**

1. Call to Order

2. Declaration of Conflict of Interest

Conflict of Interest

Members of Council must disclose if they have a conflict of interest in any matter which is the subject of consideration before Council.

3. Agenda Items

3.1 2023 Proposed General Fund Capital Budget

PowerPoint Presentation and Administration Report Presented by:

- Alicia Keating,
Assistant Director,
Corporate
Services/City
Treasurer

4. Adjournment

1. Ouverture de la Séance

2. Déclaration de conflit intérêts

Déclaration de conflit d'intérêts

Les membres du conseil sont tenus de signaler tout conflit d'intérêt avec un point dont le conseil est saisi.

3. Points de l'ordre du jour

3.1 Budget d'immobilisations du fonds général proposé pour 2023

Présentation PowerPoint et rapport administratif présenté par:

- Alicia Keating,
directrice adjointe -
Services généraux
et trésorière
municipale

4. Levée de la séance

To: Councillor Mallet, Budget Chair, and Members of Council

From: Alicia Keating, Assistant Director – Corporate Services/City Treasurer

Date: October 19, 2022

Title: 2023 Proposed General Fund Capital Budget and 5 Year Capital Plan

ISSUE:

Staff are seeking approval in principle for the proposed 2023 General Fund Capital Budget.

RECOMMENDATION(S):**A. Recommendation:**

It is recommended that the following resolution be forwarded to City Council for consideration: BE IT RESOLVED THAT the Council of the City of Fredericton hereby approves the amount of \$26,782,849 as the 2023 General Fund capital budget

SITUATION, BACKGROUND & DISCUSSION:**SITUATION:**

- a. Current (extant) Direction. Each year staff seek approval and direction for the capital budget
- b. Alignment. Capital projects are outline in the Admin Report and are prioritized based Council direction, suggestions and departmental/community needs
- c. Link to CAO goal or inflight. Various projects would have a variety of links to CAO goals and/or inflight initiatives. Please see PowerPoint Presentation and capital project lists
- d. Why is this coming to Council and why now? Legislation requires specific resolutions pertaining to annual budgets.

BACKGROUND.**DISCUSSION.**

Please see PowerPoint Presentation and capital project lists for pertinent information

Environmental impact there are a variety of capital projects that have a positive impact on the environment. These include but are not limited to linear infrastructure renewal/improvements, vehicle and equipment purchases that have improved emissions (including traditional fuel based vehicles, as well as hybrids/fully electric), and specific projects like EV chargers

THE WRITER SHOULD INCLUDE OR CONSIDER THE FOLLOWING AREAS WHEN COMPLETING THIS SECTION.

FINANCIAL: Our commitment to sustainable infrastructure and services is set out in Policy No. COR-POL-060, *Capital Prioritization & Investment* and Policy No. COR-POL-061, *Debt Affordability & Management*.

The capital budget for 2023 has been increased per the Long Term Financial Plan by 5% for renewal projects and one-time capital funding has been included. One-time funding will continue to increase until such time as it is utilized to apply to debt repayments for major capital investments.

LEGAL: The Department/Division has determined that there are no legal considerations associated with this matter at this time. The **Office of the City Solicitor** was not specifically consulted with respect to this administrative report. Final budget resolutions are all reviewed by the Solicitor prior to being presented to Council which is currently planned for November 28, 2022.

COMMUNICATIONS: Staff from Finance work closely with Communications Staff to prepare communications related to annual budgets.

CLIMATE LENS:

Please see PowerPoint Presentation and capital project lists for pertinent information

Does this proposal move the City of Fredericton closer to its greenhouse gas (GHG) emissions reduction targets of 50% reduction by 2030 and net-zero by 2050 in line with the City's Corporate Energy & Emissions Plan and/or Community Energy Emission Plan?

- ☒ Moves us towards GHG reduction targets
- ☐ No change in GHG emissions
- ☐ Moves us away from GHG targets but there are trade-offs with other Council or Municipal Plan priorities (*identify which priorities*)

Does this proposal improve the City of Fredericton's resilience to the impacts of climate change in line with our Climate Change Adaptation Plan?

- ☒ Moves us towards climate resilience
- ☐ No change in resilience
- ☐ Moves us away from climate resilience but there are trade-offs with other Council or Municipal Plan priorities (*identify which priorities*)

SPOKESPERSON: Sara DeGrace and Alicia Keating

Prepared by: Alicia Keating, Assistant Director – Corporate Services/City Treasurer

Approved by: Michael Baldwin, Director – Corporate Services

/Attachments 1) 2023 Capital Report Card and Capital Budget – Oct 24
 2) Proposed 2023 General Fund Capital Budget
 3) Proposed 5 Year General Fund Capital Plan 2023 - 2027

2023 Capital Report Card and Proposed Capital Budget

Sara DeGrace, Deputy CAO

Alicia Keating, Assistant Director – Corporate Services/City Treasurer

October 24, 2022

Capital Funding Streams

- PAYGO - guidelines
 - New 10%
 - Smaller equipment, studies, and new 15%
 - Renewal (replace the old stuff we have) 75%
- One-Time (only available until debt occurs for PAC or other Council priority)
- Debt
- Other levels of government funding contributions



Flexibility

Council Priorities	Funding Source
Council's major capital initiative(s) (4-8 years)	Debt
Council's other significant capital priorities	One-time (until used to finance debt)
Council smaller capital priorities	PAYGO new & NTCA
Any/all of the above	Other government funding



2023 Infrastructure Report Card

Taking Care of What We Have



Protecting Your Investment

A Few Facts:

The total value of all assets owned by the City of
Fredericton in the General Fund... **\$1.16 Billion**

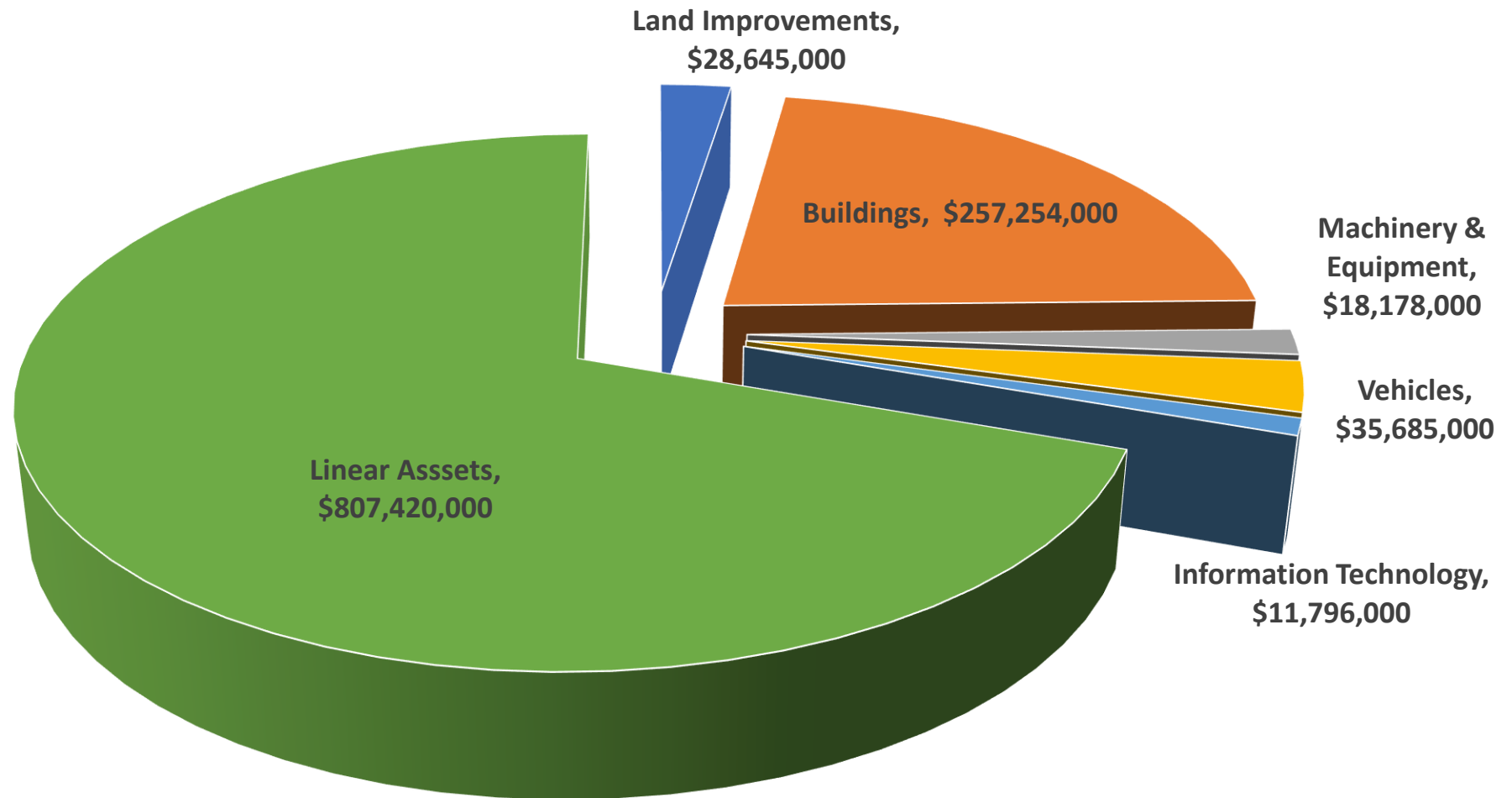


Infrastructure investment
per household **\$ 40,702**

General Fund

Total Value of Infrastructure

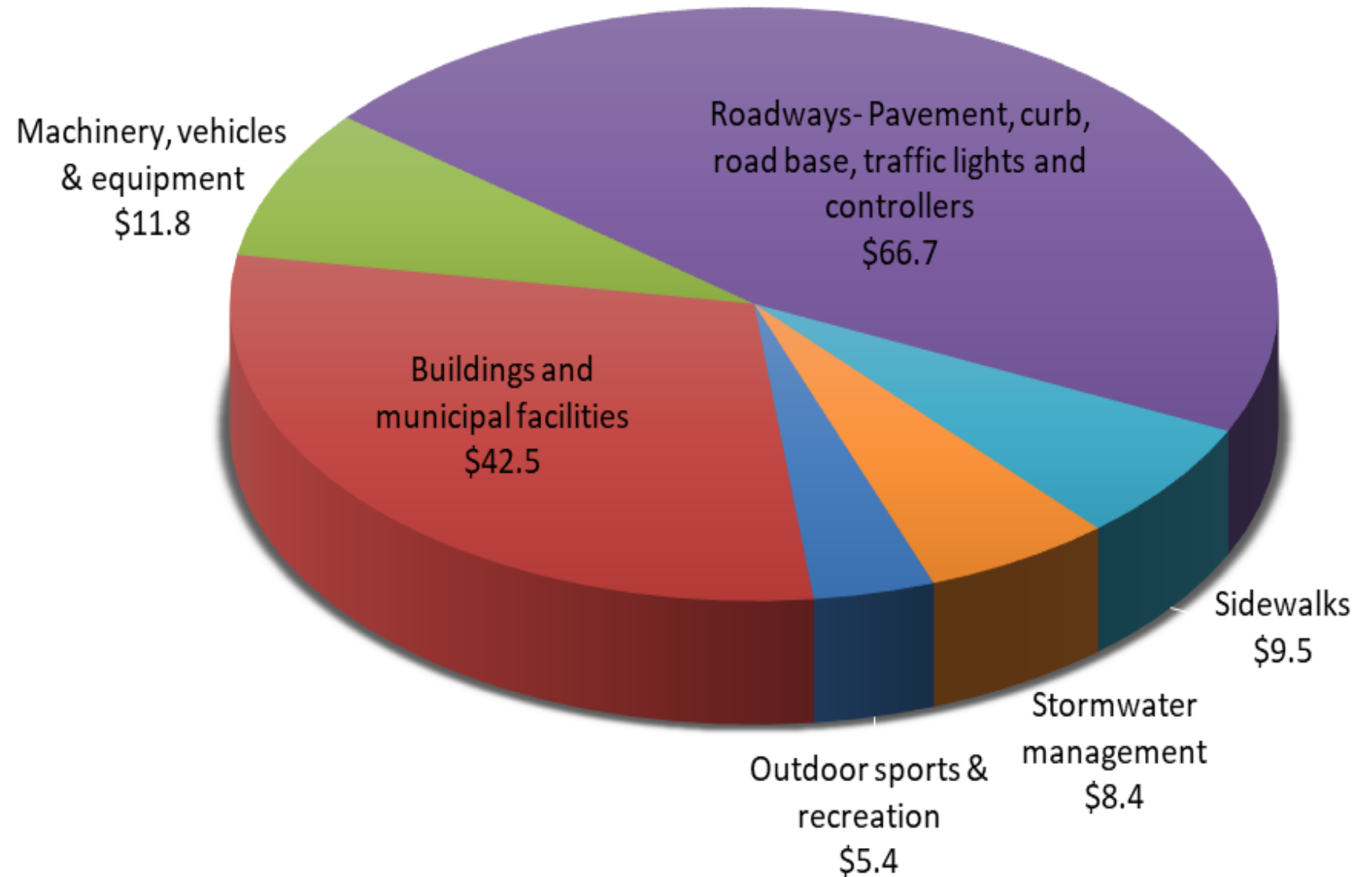
\$1.16 Billion



**\$1.16 Billion
Replacement
Value**

**\$144 Million
Deficit**

Total General Fund Infrastructure Deficit \$144 Million



Why Focus on Asset Management

- Good infrastructure
 - Ensures sustainable, safe and quality service delivery
 - Drives Economic Vitality
 - Attracts residents, business and investment
 - More cost effective to maintain (reduces repair costs over time)
- Protects taxpayers investment into the future
 - Significant taxpayer investment in infrastructure
- Efficient use of taxpayer's dollars
 - Affordable over the long-term
 - Fewer operating costs and less risk of failures and repairs
 - Less cost to maintain and replace good infrastructure than bad
 - Achieve more results with fewer dollars
 - Paying for infrastructure as it is used and not burdening future generations



Sustainability KPIs

➤ **Debt Affordability and Management**

- ✓ Stay within 8% debt limit
- ✓ 2021 actual results 3.5%

➤ **Infrastructure Reinvestment Strategy**

- ✓ Invest additional 5% of PAYG budget to replace old infrastructure.
- ✓ PAYG spending Minimum 75% on replacement

➤ **Sustainable Infrastructure**

- ✕ Sustainability Ratio: 0.73 (0.73 - 2020) *

* with use of funding from other levels of government



Infrastructure Deficit Reality

- Diligence and commitment is paying off
- Plan is working, making progress and manageable
 - Tackling infrastructure in the worst shape first
 - Better coordination with Department/Divisions to optimize investments
 - Making strategic improvements where multiple assets overlap
- Monitoring Sustainability Ratio each year
- However, Infrastructure Deficit is still growing
 - Inflation is rising higher than increased investment
 - Each year, more infrastructure is due to be replaced therefore deficit increases
- FOR 2023 – deep dive into infrastructure deficit targets and funding strategy



2023 Proposed Capital Budget



What's in your capital budget - Renewal

- Corporate Network - Cyber Security, Customer Improvements (eBilling), Disaster Recovery & Back-up System
- Major Street Renewal (Regent St, Lincoln Rd, Royal Rd, Canada St, Maple St)
- Infrastructure Renewal (Asphalt, Curb, Gutter, Sidewalk)
- Transportation Safety Improvements
- Outdoor Sports Courts/Field Renewal (Queens Square, Morell & Prospect)
- Climate Change/Adaptation (supplemented with DMAF funding)
- Playground Infrastructure Renewal
- Website Renewal (continuation from 2022)



What's in your capital budget – New/One-Time

- Officer's Square
- Park Plan Implementation (Complete Lian/Valcour & High Point, Disc Golf and Mountain Bike Trails at Killarney, Signage)
- Non-motorized water access
- LED Lighting for trails
- Active Transportation System Implementation
- Crosswalk and Trail Crossing Safety Improvements
- Botanic Garden Building Envelope Improvements
- Electric Vehicle Chargers
- Body Worn Cameras
- IBA Projects – Hargrove, Fairview, Mountain, Clarence, Bruce, Jaffrey



What's in your capital budget – Non-Tangible

- Planning and Design for future Projects
- Transportation Master Plan
- Trail Wayfinding, Etiquette and Rules Signage
- Community Planning (South Core)
- Park Plan Investigation & Design
- Riverfront Vegetation Management Plan
- City Limit Signage Plan
- Parking Structure and Transit Hub Requirement Analysis



2023 PayGo Capital Budget Funding:

Funding Allotment	Amount	%
Renewal/Rebuild	\$16,467,587	78%
New	\$2,690,000	13%
Non-Tangible	<u>\$1,869,000</u>	9%
Total PAYGo Capital Budget	\$21,026,587	
One-Time Debt Servicing	<u>\$5,756,262</u>	
Total Capital Budget	\$26,782,849	

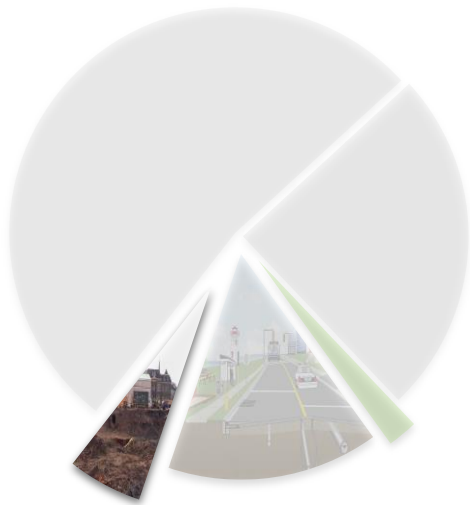


2023 Capital Budget

2023 Pay-As-You-Go Capital Budget				
Result Area	Renewal/Rebuild	New/Extension	NTCA	Total
Mobility	\$12,091,100	\$140,000	\$725,000	\$12,956,100
Environmental Stewardship	\$270,000	\$1,250,000	\$150,000	\$1,670,000
Livable Community	\$1,539,200	\$3,885,000	\$680,000	\$6,104,200
Public Safety	\$1,262,351	\$281,262	\$64,000	\$1,607,613
Corporate	\$1,304,936	\$335,000	\$50,000	\$1,689,936
Economic Vitality	\$-	\$2,555,000	\$200,000	\$2,755,000
TOTAL	<u>\$16,467,587</u>	<u>\$8,446,262</u>	<u>\$1,869,000</u>	<u>\$26,782,849</u>



2023 Debt Servicing - \$6,299,762 (estimate)



Mobility	Livable Community
East End Parking Garage (2030) 2 Hybrid Buses (2033)	Willie O'Ree Place (2028) Grant•Harvey Centre (2033) Lady Beaverbrook Rink (2028) Queen Square Pool (2028) Royal Road Pool (2028) Henry Park Pool (2028) Marysville Pool (2028)
Public Safety	Economic Vitality
Two Nations Fire Station (2030) SCBA Equipment Lease (2023) Fire Trucks (Proposed) (2033)	Convention Centre (2030) King Street Property (2041)

Environmental Lens – 2023 PayGo Capital

- Capital Projects that meet both Mitigation and Resilience Targets :
 - \$3,980,000
- Capital Projects that meet Mitigation Targets :
 - \$4,712,000
- Capital Projects that meet Resilience Targets :
 - \$4,790,000
- Total Capital Projects that have a positive impact on climate change plans :
 - \$13,482,000
- 2 Hybrid Buses to be leased in 2023



Other Considerations

- Will be seeking multi-year Fleet budget approval
 - Committing up to 3 years in advance to order vehicles/equipment in advance
 - Allows for improved ability to plan for Fleet Division
 - Enables staff to navigate current issues surrounding low # of bids and/or availability of inventory
 - Proposing \$2,000,000 annually



Recommended Resolution (in principle)

Moved by _____, Seconded by
_____ THAT the Council of the City of
Fredericton hereby approves the amount of \$26,782,849 as the
2023 General Fund capital budget.



Department / Item Description	Requested Budget 2023
IT TCA-Renewal/Rebuild (3398)	2023
Anti Malware and Mobile and Domain Device Management and EndPoint Protections	150,000
Cogsdale Utility eBilling Implementation	45,000
Website renewal and redevelopment	113,236
Service Fredericton CRM system and workorder system upgrade project	275,000
Police Imagware Criminal Livescan system renewal	150,000
Orthophotos	40,000
Digital Strategy Refresh with Information & Records Architecture	125,000
Information Management Refresh - (Contract Management System MVP 2023)	50,000
Server Room AC system upgrade	37,000
TOTAL	985,236

IT TCA-New/Extension (3399)	2023
Boost Fredericton Community Innovation Program Development	55,000
Fire in-vehicle information systems	35,000
Community Public Safety, Traffic and Tourism Cameras additions	15,000
Emerging technology development (Augmented Reality 2023)	55,000
TOTAL	160,000

CORPORATE SERVICES GRAND TOTAL	1,145,236
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Engineering Services NTCA (4297)	2023
Engineering Investigations & Design	350,000
Transportation Investigations & Design	150,000
Transportation Master Plan	100,000
Engineering - Police Traffic Education	10,000
Trail Wayfinding, Etiquette, and Rules Signage	50,000
TOTAL	660,000

Department / Item Description	Requested Budget 2023
Engineering Services TCA Renewal/Rebuild (4298)	2023
Transportation Safety Improvements	300,000
Regent Reconstruction Phase 2 (King to George)	360,000
Riverside Drive Reconstruction Phase 1 (Outfall to Scott to Sumac)	100,000
Lincoln Road Phase 2 Wilsey Road Roundabout	315,000
Maple Street Reconstruction Phase 3 (Willow to Fulton)	60,000
Royal Road (Primrose to Hawkins)	160,000
Rookwood Avenue Phase 3 (Saunders to Woodstock)	60,000
Canada Street Phase 3 (#556 to the Trail)	125,000
IBA Projects – Hargrove, Fairview, Mountain, Clarence, Bruce, Jaffrey	105,000
TOTAL	1,585,000

Engineering Services TCA New (4299)	2023
AT System Implementation (Trails, Gaps, Sidewalks, Subdivisions)	500,000
Officers Square	750,000
Active Transportation Parking	100,000
Climate Change Mitigation/Adaption	1,000,000
Crosswalk & Trail Crossing Safety Improvements	100,000
TOTAL	2,450,000

Roadway Operations TCA Renewal/Rebuild (4398)	2023
Asphalt Resurfacing	3,200,000
Curb & Gutter Renewal	1,100,000
Sidewalk Renewal	725,000
Traffic Controller Renewals	90,000
Storm Sewers Renewal	2,600,000
River Street Reconstruction	50,000
Court Upgrades	35,000
Unfinished topsoil	30,000
Doak/Flanagan Road - Pulverize and Chip Seal	50,000
Road Rebuilding	300,000
TOTAL	8,180,000

Roadway Operations TCA New/Extension (4399)	2023
Downtown Public Realm Upgrades	2,500,000
TOTAL	2,500,000

Department / Item Description	Requested Budget 2023
Parks & Trees NTCA (4397)	2023
Outdoor Sport Court & Field Detailed Engineering Design	50,000
Urban Forest Management Plan	100,000
Park Plan Conceptual/Detailed Engineering Design	300,000
Riverfront Vegetation Management Plan	50,000
Runway Signage - City Limit Signage Plan	35,000
TOTAL	535,000

Parks & Trees TCA-Renewal/Rebuild (4498)	2023
Trail & Pathway Renewal	100,000
Trail Culvert Renewal	150,000
Park Culvert Renewal	30,000
Arboriculture Renewal	120,000
Horticulture Renewal	85,000
Park Infrastructure Renewal	50,000
Old Burial Grounds Renewal	100,000
Emerald Ash Borer Action Plan (Treat, Remove, Replace)	150,000
Special Event Asset Renewal	15,000
Outdoor Sport Court & Field Renewal	300,000
Playground Infrastructure Renewal	150,000
Nasis Commons Renewal	85,000
Statue Restorations	25,000
TOTAL	1,360,000

Parks & Trees TCA-New/Extension (4499)	2023
Park Plan Implementation	1,500,000
Urban Plan Implementation	75,000
Outdoor Sport Court & Field NEW	75,000
Refillable Water Fountains	50,000
Park Infrastructure (NEW ADDITIONS)	50,000
Station Road Living Wall (with Street Reconstruction)	20,000
LED Lighting for Trails	50,000
Non-motorized water access	100,000
Sea Can Storage for Recreation	20,000
TOTAL	1,940,000

Department / Item Description	Requested Budget 2023
Fleet TCA - Renewal/Rebuild (4598)	2023
FIRE DEPARTMENT - Rescue Truck	550,000
ROADWAY OPERATIONS - Front End Loader , with Reversible Blade and Wind	450,000
ROADWAY OPERATIONS - 5 Ton Salt Truck with Wing	381,000
ROADWAY OPERATIONS - 5 Ton Salt Truck with Wing	381,000
POLICE DEPARTMENT - Four (4) Marked Hybrid SUV	305,000
Fleet (Additional Trackless and Attachments) Roadway	215,000
ROADWAY OPERATIONS - Trackless Sidewalk Machine with Plow and Sander	215,000
ROADWAY OPERATIONS - Trackless Sidewalk Machine with Plow and Sander	215,000
FLEET SERVICES - (4-5) Hybrid or Electric Vehicles (depending on availability) (New or Used)	215,000
ROADWAY OPERATIONS - two (2) - One Ton Crew Cab 4x2 Truck	180,000
PARKS AND TREES - 62 hp Tractor with Bucket and Forks	100,000
PARKS AND TREES - One Ton Extended Cab Trucks with Dump Box	90,000
FIRE DEPARTMENT - 1/2Ton Crew Cab Hybrid 4x4 6.5' Box With Cap	80,000
BUILDING SERVICES - Electric Transit Cargo Van	75,000
PARKS AND TREES - 1/2 TON Reg Cab Hybrid 4x2 Truck	64,700
BUILDING SERVICES - 1/2 Ton Hybrid Truck or Small SUV	64,700
PARKS AND TREES - Two (2) - 72" Zero Turn Mower	58,000
PARKS AND TREES - Off Road Utility Vehicle	53,500
ROADWAY OPERATIONS - Small Mid Size Truck (AWD or 4x4)	50,000
ROADWAY OPERATIONS - two (2) Front Plows for 5 Ton Sand Truck	39,100
PARKS AND TREES - Deep Reduction Mower Deck	27,000
PARKS AND TREES - Fertilizer Spreader	6,000
TOTAL	3,815,000
Building Services NTCA (4697)	2023
Buildings & Facilities (Design/Studies)	50,000
TOTAL	50,000

Department / Item Description	Requested Budget 2023
Building Services TCA-Renewal/Rebuild (4698)	2023
Parking Garage Repairs	50,000
City Hall Exterior Mill Work & Painting	140,000
Building Site Works	160,000
City Hall Exterior Lighting	150,000
Willie O'Ree Mechanical Room Piping	300,000
Library Flooring in Front Entrance	75,000
Police Station (Lighting and HVAC Improvements)	125,000
Transit Admin (HVAC Improvements)	150,000
TOTAL	1,150,000
Building Services TCA New/Extension (4699)	2023
Botanic Garden Building Envelope	100,000
Electric Vehicle Chargers	250,000
TOTAL	350,000
Parking and Transit NTCA - (4897)	2023
Parking Structure and Transit Hub Requirement Analysis	125,000
TOTAL	125,000
Parking and Transit TCA Renewal/Rebuild (4898)	2023
Parking Equipment Renewal (meters and pay stations)	50,000
TOTAL	50,000
Parking and Transit TCA New (4899)	2023
Accessible Bus Stops and Shelters	50,000
Transit Technology (Strategic Plan Implementation)	50,000
Real Time Parking Technology (LPR Readers & Mobile Enforcement)	40,000
TOTAL	140,000
ENGINEERING & OPERATIONS GRAND TOTAL	24,890,000

Department / Item Description	Requested Budget 2023
Community Planning NTCA (5597)	2023
Plan Development (South Core, FN, etc.)	200,000
Plan Implementation/Investigations	50,000
TOTAL	250,000
DEVELOPMENT & PLANNING GRAND TOTAL	250,000
Fire NTCA (6297)	2023
Emergency Response Equipment	54,000
TOTAL	54,000
Fire TCA New (6299)	2023
PPE Extractor	57,000
TOTAL	57,000
Public Safety TCA Renewal/Rebuild (6398)	2023
Comm Centre chair replacements	18,000
TOTAL	18,000
Public Safety TCA New (6399)	2023
NG 911 Capital improvements	60,000
TOTAL	60,000
FIRE GRAND TOTAL	189,000
Police TCA Renewal (6198)	2023
RPAS Drone	52,351
TOTAL	52,351
Police TCA New (6199)	2023
Body Worn Cameras	61,262
TOTAL	61,262
POLICE GRAND TOTAL	113,613

Department / Item Description	Requested Budget 2023
Recreation & Social Facilitation NTCA (9397)	2023
Recreation Equipment Renewal (within recreation facilities)	120,000
Public Art	30,000
Community School Gym Partnership AWSO	45,000
TOTAL	195,000
RECREATION, CULTURE & COMMUNITY ENGAGEMENT GRAND TOTAL	195,000
GRAND TOTAL PROPOSED CAPITAL	26,782,849

Capital Budget Categories	Proposed	Budget	Difference	Submission
Renewal	16,467,587	15774640	(692,947)	78%
NTCA	1,869,000	2103283	234,283	9%
New	2,690,000	3154926	464,926	13%
One-Time	5,756,262	5750000	(6,262)	
	26,782,849	26,782,849	-	

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	IT TCA-Renewal/Rebuild (3398)	2022	2023	2024	2025	2026	2027
	CCTV Cameras - Police Station and corporate (major renewal)	55,000					
	Anti Malware and Mobile and Domain Device Management and EndPoint Protections	120,000	150,000	150,000	150,000	150,000	150,000
	Property Files end to end process improvement and system upgrades	15,000					
	Electronic Records - usability improvements	15,000					
	Engineering Project Hub - Management Dashboard	43,200					
	Disaster Recovery and Backup System renewal and upgrade	335,710					
	Cogsdale Utility eBilling Implementation	25,000	45,000				
	Website renewal and redevelopment	160,000	113,236				
	Service Fredericton CRM system and workorder system upgrade project		275,000				
	Police Imagware Criminal Livescan system renewal		150,000				
	Orthophotos		40,000		40,000		40,000
	Digital Strategy Refresh with Information & Records Architecture		125,000		250,000	250,000	250,000
	Information Management Refresh - (Contract Management System MVP 2023)		50,000				
	Server Room AC system upgrade		37,000				
	Enhanced digital interface(s) for customers (on-line payments, enhanced CRM and web interfaces)			75,000	250,000		
	Core Info System Enhancements - (Oracle Budgeting and Forecasting Enhancements 2024)			250,000			
	Core Info System Enhancements - Information, document management and records (migrate shared folders)			250,000			375,000
	Core Infrastructure Upgrades - Networking				275,000		
	Core Infrastructure Upgrades - Servers and Cloud			250,000		475,000	125,000
	TOTAL	768,910	985,236	975,000	965,000	875,000	940,000

	IT TCA-New/Extension (3399)	2022	2023	2024	2025	2026	2027
	Boost Fredericton Community Innovation Program Development	55,000	55,000	60,000	75,000	75,000	75,000
	Fire in-vehicle information systems	12,500	35,000				
	Oracle Project Management Job Costing	250,000					
	Community Public Safety, Traffic and Tourism Cameras additions	99,250	15,000				
	Police AVL in unmarked and enhanced dashboards			25,000			
	Emerging technology development (Augmented Reality 2023)		55,000	15,000	50,000	75,000	75,000
	Electronic Signatures Implementation			125,000			
	TOTAL	416,750	160,000	225,000	125,000	150,000	150,000

	CORPORATE SERVICES GRANT TOTAL	1,185,660	1,145,236	1,200,000	1,090,000	1,025,000	1,090,000
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	Engineering Services NTCA (4297)	2022	2023	2024	2025	2026	2027
	Engineering Investigations & Design	350,000	350,000	350,000	350,000	350,000	350,000
	Transportation Investigations & Design	150,000	150,000	150,000	150,000	150,000	150,000
	Stop Sign Replacement (2018-2022)	8,000					
	Transportation Master Plan	150,000	100,000				
	Engineering - Police Traffic Education		10,000	10,000	10,000	10,000	10,000
	Trail Wayfinding, Etiquette, and Rules Signage		50,000				
	TOTAL	658,000	660,000	510,000	510,000	510,000	510,000

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
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	Engineering Services TCA Renewal/Rebuild (4298)	2022	2023	2024	2025	2026	2027
	Transportation Safety Improvements	300,000	300,000	300,000	300,000	300,000	300,000
	Brookside Drive Reconstruction Phase 3 & 4 (Hawkins to Main/Oak)	600,000					
	Riverside Drive Reconstruction (Scott to Sumac & part of Sumac)	250,000					
	Lincoln Road Phase 1 (Wilsey to Trail Crossing)	250,000					
	Maple Street Reconstruction Phase 2 (Wallace to Civic 315/Oak)	300,000					
	Regent Reconstruction Phase 2 (King to George)		360,000				
	Riverside Drive Reconstruction Phase 1 (Outfall to Scott to Sumac)		100,000				
	Lincoln Road Phase 2 Wilsey Road Roundabout		315,000				
	Maple Street Reconstruction Phase 3 (Willow to Fulton)		60,000				
	Royal Road (Primrose to Hawkins)		160,000				
	Rookwood Avenue Phase 3 (Saunders to Woodstock)		60,000				
	Canada Street Phase 3 (#556 to the Trail)		125,000				
	IBA Funding Projects		105,000				
	TOTAL	1,700,000	1,585,000	300,000	300,000	300,000	300,000

	Engineering Services TCA New (4299)	2022	2023	2024	2025	2026	2027
	AT System Implementation (Trails, Gaps, Sidewalks, Subdivisions)	250,000	500,000	500,000	500,000	500,000	500,000
	Land Purchases	100,000					
	Sidewalk & Subdivision Connection Extensions	250,000					
	Officers Square	750,000	750,000				
	Active Transportation Parking	30,000	100,000	50,000	50,000	50,000	50,000
	Climate Change Mitigation/Adaption	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
	Crosswalk & Trail Crossing Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000
	TOTAL	1,980,000	2,450,000	1,650,000	1,650,000	1,650,000	1,650,000

	Roadway Operations TCA Renewal/Rebuild (4398)	2022	2023	2024	2025	2026	2027
	Asphalt Resurfacing	2,600,000	3,200,000	3,400,000	3,500,000	3,500,000	3,600,000
	Curb & Gutter Renewal	1,000,000	1,100,000	1,100,000	1,200,000	1,200,000	1,300,000
	Sidewalk Renewal	350,000	725,000	750,000	800,000	850,000	900,000
	Traffic Controller Renewals	90,000	90,000	90,000	95,000	95,000	95,000
	Storm Sewers Renewal	2,100,000	2,600,000	2,700,000	2,700,000	2,800,000	2,800,000
	River Street Reconstruction	50,000	50,000	50,000	50,000	50,000	50,000
	Court Upgrades	35,000	35,000	35,000	35,000	35,000	35,000
	Sidewalks and Lighting - Urban Design	115,000					
	Unfinished topsoil	30,000	30,000	30,000	30,000	30,000	30,000
	Doak/Flanagan Road - Pulverize and Chip Seal	300,000	50,000				
	Road Rebuilding	300,000	300,000	300,000	300,000	300,000	300,000
	Station Road Reconstruction	250,000					
	Survey Equipment Replacement	40,000					
	TOTAL	7,260,000	8,180,000	8,455,000	8,710,000	8,860,000	9,110,000

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	Roadway Operations TCA New/Extension (4399)	2022	2023	2024	2025	2026	2027
	Downtown Public Realm Upgrades	1,500,000	2,500,000	1,500,000	1,500,000	1,500,000	1,500,000
	Station Road Reconstruction & Parking Improvements	250,000					
	TOTAL	1,750,000	2,500,000	1,500,000	1,500,000	1,500,000	1,500,000
	Parks & Trees NTCA (4397)	2022	2023	2024	2025	2026	2027
	Outdoor Sport Court & Field Detailed Engineering Design	50,000	50,000	50,000	50,000	50,000	50,000
	Urban Forest Management Plan	75,000	100,000				
	Park Plan Conceptual/Detailed Engineering Design	200,000	300,000	300,000	300,000	300,000	300,000
	Riverfront Vegetation Management Plan		50,000				
	Runway Signage - City Limit Signage Plan		35,000				
	TOTAL	325,000	535,000	350,000	350,000	350,000	350,000
	Parks & Trees TCA-Renewal/Rebuild (4498)	2022	2023	2024	2025	2026	2027
	Trail & Pathway Renewal	50,000	100,000	50,000	50,000	50,000	50,000
	Trail Culvert Renewal	150,000	150,000	150,000	150,000	150,000	150,000
	Park Culvert Renewal	30,000	30,000	30,000	30,000	30,000	30,000
	Arboriculture Renewal	140,000	120,000	125,000	130,000	135,000	135,000
	Horticulture Renewal	80,000	85,000	90,000	95,000	100,000	100,000
	Park Infrastructure Renewal	50,000	50,000	50,000	50,000	50,000	50,000
	Old Burial Grounds Renewal	50,000	100,000	100,000	100,000	100,000	100,000
	Emerald Ash Borer Action Plan (Treat, Remove, Replace)	150,000	150,000	150,000	150,000	150,000	150,000
	Special Event Asset Renewal	15,000	15,000	15,000	15,000	15,000	15,000
	Outdoor Sport Court & Field Renewal	300,000	300,000	300,000	300,000	300,000	300,000
	Playground Infrastructure Renewal	135,000	150,000	350,000	150,000	150,000	150,000
	Nasis Commons Renewal		85,000				
	Statue Restorations		25,000	60,000			
	TOTAL	1,150,000	1,360,000	1,470,000	1,220,000	1,230,000	1,230,000

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
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	Parks & Trees TCA-New/Extension (4499)	2022	2023	2024	2025	2026	2027
	Park Plan Implementation	1,337,054	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
	Urban Plan Implementation	75,000	75,000	75,000	75,000	75,000	75,000
	Outdoor Sport Court & Field NEW	140,000	75,000				
	Refillable Water Fountains	50,000	50,000	50,000	50,000	50,000	50,000
	Park Infrastructure (NEW ADDITIONS)	75,000	50,000	50,000	50,000	50,000	50,000
	Landscaping Rookwood/Waggoner's Roundabout	30,000					
	Station Road Living Wall (with Street Reconstruction)	125,000	20,000				
	LED Lighting for Trails	50,000	50,000	50,000	50,000	50,000	50,000
	Non-motorized water access		100,000	100,000			
	Sea Can Storage for Recreation		20,000	10,000	10,000	10,000	10,000
	TOTAL	1,882,054	1,940,000	1,835,000	1,735,000	1,735,000	1,735,000

	Fleet NTCA - (4597)	2022	2023	2024	2025	2026	2027
	Proceeds on disposal of existing assets	(153,800)					
	Fuel Pump Software Upgrade	35,000					
	Fleet Asset Study	75,000					
	Corporate AVL			150,000			
	TOTAL	(43,800)	-	150,000	-	-	-

	Fleet TCA - Renewal/Rebuild (4598)	2022	2023	2024	2025	2026	2027
	Bulk Fluid Storage (Storage of petroleum products for servicing fleet equipment)	60,000					
	ROADWAY OPERATIONS - 5-ton Salt Truck with wing	315,500					
	ROADWAY OPERATIONS - 5-ton Plow Truck with wing, steel body	285,000					
	ROADWAY OPERATIONS - Trackless Sidewalk Machine	189,800					
	ROADWAY OPERATIONS - Trackless Sidewalk Machine	165,000					
	ROADWAY OPERATIONS - Front End Loader, with reversable blade and wing	345,000					
	POLICE DEPARTMENT - Marked Hybrid SUV	66,600					
	POLICE DEPARTMENT - Marked Hybrid SUV	66,600					
	POLICE DEPARTMENT - Marked Hybrid SUV	66,600					
	PARKS AND TREES - 40' Aerial Bucket Truck	180,000					
	PARKS AND TREES - 100" Toro Grounds Master mowers	59,000					
	PARKS AND TREES - 100" Toro Grounds Master mowers	59,000					
	PARKS AND TREES - 72" Zero Turn Mower	22,000					
	PARKS AND TREES - 5-ton Single axle truck	146,000					
	FIRE DEPARTMENT - Off Road Utility Vehicle	45,500					
	FIRE DEPARTMENT - Utility Trailer	14,000					
	FIRE DEPARTMENT - Commercial Cab Pumper/Tanker	600,000					
	BUILDING SERVICES - Electric / Hybrid sedan	38,500					
	FREDERICTON TRANSIT - 40' Nova Bus (Federal Funding to Cover 40% of Cost)	355,000					
	PARKS AND TREES - Ice Resurfacer (Electric to go in Arena for greatest return on investment, older unit outside)	220,000					

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	PARKS AND TREES - Snow removal equipment	130,000					
	Hoist Replacement			200,000			
	General Fleet Replacement			3,615,000	3,815,000	3,815,000	3,815,000
	Fleet (Additional Trackless and Attachments) Roadway		215,000				
	ROADWAY OPERATIONS - two (2) - One Ton Crew Cab 4x2 Truck		180,000				
	ROADWAY OPERATIONS - Small Mid Size Truck (AWD or 4x4)		50,000				
	ROADWAY OPERATIONS - two (2) Front Plows for 5 Ton Sand Truck		39,100				
	ROADWAY OPERATIONS - 5 Ton Salt Truck with Wing		381,000				
	ROADWAY OPERATIONS - 5 Ton Salt Truck with Wing		381,000				
	ROADWAY OPERATIONS - Front End Loader , with Reversable Blade and Wind		450,000				
	ROADWAY OPERATIONS - Trackless Sidewalk Machine with Plow and Sander		215,000				
	ROADWAY OPERATIONS - Trackless Sidewalk Machine with Plow and Sander		215,000				
	PARKS AND TREES - Deep Reduction Mower Deck		27,000				
	PARKS AND TREES - Off Road Utility Vehicle		53,500				
	PARKS AND TREES - Fertilizer Spreader		6,000				
	PARKS AND TREES - Two (2) - 72" Zero Turn Mower		58,000				
	PARKS AND TREES - 62 hp Tractor with Bucket and Forks		100,000				
	PARKS AND TREES - 1/2 TON Reg Cab Hybrid 4x2 Truck		64,700				
	PARKS AND TREES - One Ton Extended Cab Trucks with Dump Box		90,000				
	POLICE DEPARTMENT - Four (4) Marked Hybrid SUV		305,000				
	FIRE DEPARTMENT - 1/2Ton Crew Cab Hybrid 4x4 6.5' Box With Cap		80,000				
	BUIILDING SERVICES - Electric Transit Cargo Van		75,000				
	BUILDING SERVICES - 1/2 Ton Hybrid Truck or Small SUV		64,700				
	FIRE DEPARTMENT - Rescue Truck		550,000				
	FLEET SERVICES - (4-5) Hybrid or Electric Vehicles (depending on availability) (New or Used)		215,000				
	TOTAL	3,429,100	3,815,000	3,815,000	3,815,000	3,815,000	3,815,000

	Building Services NTCA (4697)	2022	2023	2024	2025	2026	2027
	Buildings & Facilities (Design/Studies)	75,000	50,000	75,000	75,000	75,000	
	Corporate Energy Implementation (Design)	100,000		200,000	200,000	200,000	
	Asset Strategy Implementation (Design, Immediate Needs)	150,000					
	Door Control System Replacement (All City Buildings)	65,000					
	Office/Space Optimization				200,000		
	TOTAL	390,000	50,000	275,000	475,000	275,000	-

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	Building Services TCA-Renewal/Rebuild (4698)	2022	2023	2024	2025	2026	2027
	Parking Garage Repairs	150,000	50,000	75,000	50,000	75,000	50,000
	Regent Depot Site Works	350,000					
	City Hall Exterior Mill Work & Painting	60,000	140,000				
	Odell Park Lodge Renovation	30,000					
	Grant Harvey Mechanical Room Recommissioning	75,000					
	Police Station Roof Replacement	400,000					
	Two Nations Fire/Willie O'Ree Turf Work	75,000					
	Fire Station Improvement (Vehicle Exhaust System)	125,000					
	York Arena Renewal (Mechanical, Slab)				1,300,000	150,000	150,000
	Fredericton Indoor Pool (Tile, Mechanical , and Site Works)			3,000,000	2,500,000		
	Arena Ice Plant Compressor Investigations/Rebuild/Replacement			160,000	160,000	160,000	160,000
	369 Lincoln Road Building Envelope & HVAC			150,000			
	City Hall (Deep Retrofit)			750,000	750,000	3,000,000	
	Building Site Works		160,000				
	Lighthouse Painting			65,000			
	City Hall Exterior Lighting		150,000				
	Willie O'Ree Mechanical Room Piping		300,000				
	Library Flooring in Front Entrance		75,000				
	Police Station (Lighting and HVAC Improvements)		125,000				
	Transit Admin (HVAC Improvements)		150,000				
	Library Windows (Phased Project)						600,000
	Roofing Various Buildings (Roof Re-Cap)			175,000	175,000	175,000	175,000
	Police Station (HVAC)				125,000		
	Salt Domes (St. Mary's/Regent Depots)				500,000		500,000
	Playhouse Asbestos Management Plan Actions			500,000			
	TOTAL	1,265,000	1,150,000	4,875,000	5,560,000	3,560,000	1,635,000
	Building Services TCA New/Extension (4699)	2022	2023	2024	2025	2026	2027
	Two Nations Fire Station Paving (Training Compound)	40,000					
	York Fire Station Storage Building	25,000					
	York Fire Station - Dundonald Entrance Upgrades	35,000					
	Henry Park Pool Building					200,000	
	Botanic Garden Building Envelope		100,000				
	St. Mary's Depot (Deep Retrofit)					2,500,000	
	York Fire Emergency Generator			250,000			
	Police Station Back Parking Deck Refurbishment			200,000			
	Electric Vehicle Chargers		250,000	100,000	100,000	100,000	100,000
	TOTAL	100,000	350,000	550,000	100,000	2,800,000	100,000

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	Parking and Transit NTCA - (4897)	2022	2023	2024	2025	2026	2027
	On Demand /Transit Scheduling Technology Implementation	60,000					
	Parking Structure and Transit Hub Requirement Analysis		125,000				
	TOTAL	60,000	125,000	-	-	-	-
	Parking and Transit TCA Renewal/Rebuild (4898)	2022	2023	2024	2025	2026	2027
	Parking Equipment Renewal (meters and pay stations)	50,000	50,000	50,000	50,000	50,000	50,000
	TOTAL	50,000	50,000	50,000	50,000	50,000	50,000
	Parking and Transit TCA New (4899)	2022	2023	2024	2025	2026	2027
	Accessible Bus Stops and Shelters	50,000	50,000	50,000	50,000	50,000	50,000
	Transit Technology (Strategic Plan Implementation)	50,000	50,000	50,000	50,000	50,000	50,000
	Real Time Parking Technology (LPR Readers & Mobile Enforcement)	80,000	40,000	20,000	20,000	20,000	20,000
	TOTAL	180,000	140,000	120,000	120,000	120,000	120,000
	ENGINEERING & OPERATIONS GRAND TOTAL	22,135,354	24,890,000	25,905,000	26,095,000	26,755,000	22,105,000
	Community Planning NTCA (5597)	2022	2023	2024	2025	2026	2027
	Plan Development (South Core, FN, etc.)	250,000	200,000	200,000	200,000	200,000	200,000
	Plan Implementation/Investigations	50,000	50,000	50,000	50,000	50,000	50,000
	Park Plan Investigations & Design	150,000	-	-	-	-	-
	TOTAL	450,000	250,000	250,000	250,000	250,000	250,000
	DEVELOPMENT & PLANNING GRAND TOTAL	450,000	250,000	250,000	250,000	250,000	250,000
	Fire NTCA (6297)	2022	2023	2024	2025	2026	2027
	Emergency Response Equipment	42,000	54,000	55,000	56,000	56,000	56,000
	Forestry equipment skid - UTV	12,500					
	Technical Rescue Response Package			75,000			
	TOTAL	54,500	54,000	130,000	56,000	56,000	56,000
	Fire TCA Renewal/Rebuild (6298)	2022	2023	2024	2025	2026	2027
	MSA SCBA Air bottle renewal	222,500					
	Bunker gear renewal	22,500			80,000	80,000	80,000
	Rescue Boat			89,000			
	Jaws of life					70,000	
	TOTAL	245,000	-	89,000	80,000	150,000	80,000

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	Fire TCA New (6299)	2022	2023	2024	2025	2026	2027
	PPE Extractor		57,000				
	TOTAL	-	57,000	-	-	-	-
	Public Safety TCA Renewal/Rebuild (6398)	2022	2023	2024	2025	2026	2027
	Tri Agency Command post (renewal of Fire Command post)			150,000			
	Comm Centre chair replacements		18,000				
	TOTAL	-	18,000	150,000	-	-	-
	Public Safety TCA New (6399)	2022	2023	2024	2025	2026	2027
	NG 911 Capital improvements		60,000				
	TOTAL	-	60,000	-	-	-	-
	FIRE GRAND TOTAL	299,500	189,000	369,000	136,000	206,000	136,000
	Police TCA Renewal (6198)	2022	2023	2024	2025	2026	2027
	RPAS Drone		52,351				
	Police Service Dog			24,500			
	Explosives Disposal Unit Xray			71,000			
	TOTAL	-	52,351	95,500	-	-	-
	Police TCA Renewal (6198)	2022	2023	2024	2025	2026	2027
	Body Armour renewal	20,000					
	TOTAL	20,000	-	-	-	-	-
	Police TCA New (6199)	2022	2023	2024	2025	2026	2027
	Training Room Furniture	22,101					
	Body Worn Cameras		61,262				
	Backup Ident RPAS Drone			24,825			
	Mobile Response Trailer			27,000			
	TOTAL	22,101	61,262	51,825	-	-	-
	POLICE GRAND TOTAL	42,101	113,613	147,325	-	-	-

Fund	Department / Item Description	Approved Budget 2022	Requested Budget 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027
	Recreation & Social Facilitation NTCA (9397)	2022	2023	2024	2025	2026	2027
	Recreation Equipment Renewal (within recreation facilities)	120,000	120,000	120,000	120,000	120,000	120,000
	Public Art	30,000	30,000	30,000	30,000	30,000	30,000
	Community School Gym Partnership AWSD	35,000	45,000				
	Aquatic Facility - Design Funding (City Share)	775,000					
	TOTAL	960,000	195,000	150,000	150,000	150,000	150,000
	RECREATION, CULTURE & COMMUNITY ENGAGEMENT GRAND TOTAL	960,000	195,000	150,000	150,000	150,000	150,000
	GRAND TOTAL PROPOSED CAPITAL	25,072,615	26,782,849	28,021,325	27,721,000	28,386,000	23,731,000